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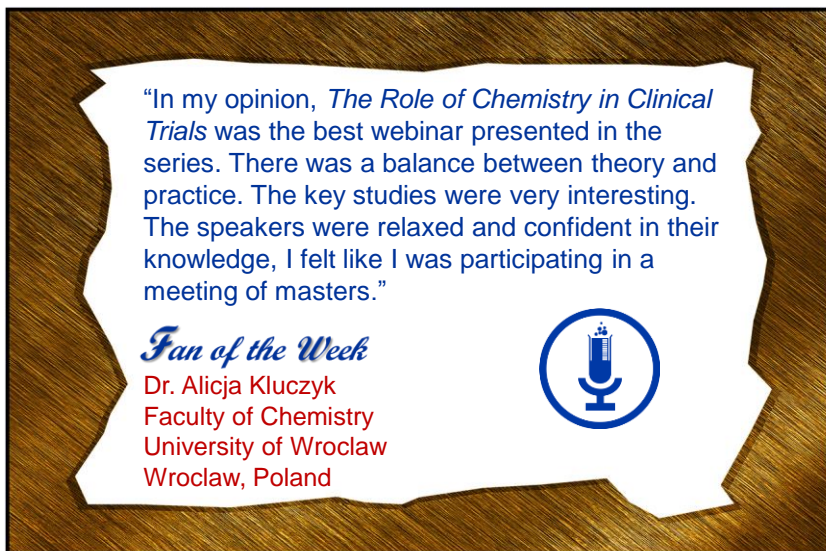
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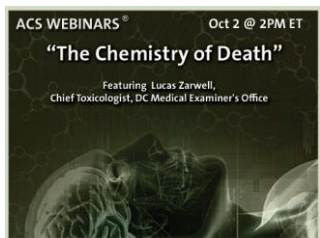
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Thursday, October 2, 2014

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Next in the Drug Discovery Series!



## “Future of Drug Discovery: Challenges, Risks, and Rewards”



Thursday, October 30, 2014



## “Pharmacoeconomics and IP Strategies in Drug Development”

**Dr. Robert Koch**  
Partner and IP Specialist,  
Milbank

**Dr. Joseph Fortunak**  
Professor of Chemistry,  
Howard University

**Dr. Richard Wilke**  
VP of Outcomes & Evidence,  
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## Pharmacoeconomics in Drug Development

Richard Wilke, Ph.D.  
Vice President, Outcomes & Evidence  
September 25, 2014

### What Will You Learn?

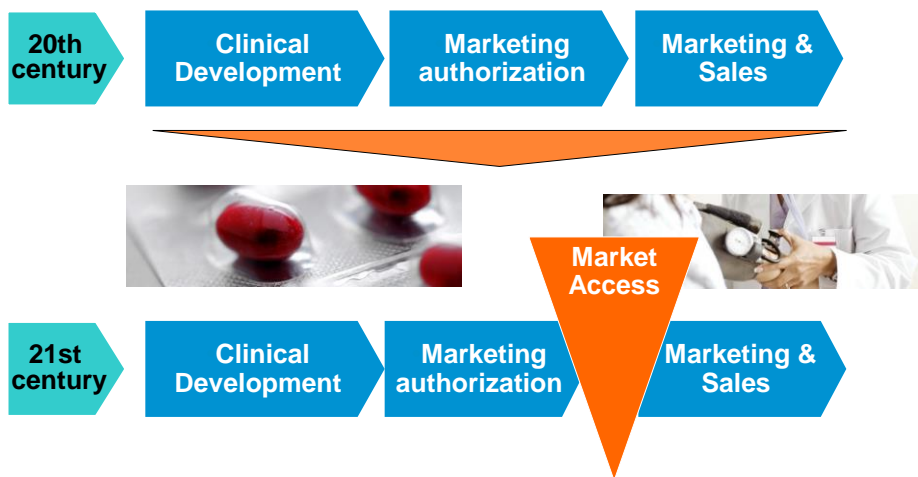
- What “cost-effectiveness” means for drug products and how payers perceive their value
- How patient outcomes fit into pharmacoeconomics
- The role that pharmacoeconomics plays in the drug development cycle



## What Will You Learn?

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## The Healthcare Environment Has Changed



## Market Access: Affected by Many Factors

**Medical**



- Regulatory approval
- Comparative effectiveness/relative effectiveness
- External health system environment
- Health technology assessment
- Pharmacoeconomic evaluation
- Conditional reimbursement
- Pricing & cost containment

**Economic**

## Where is Pharmacoeconomic Evaluation Relevant? *There are 4 Archetypes of Payers*

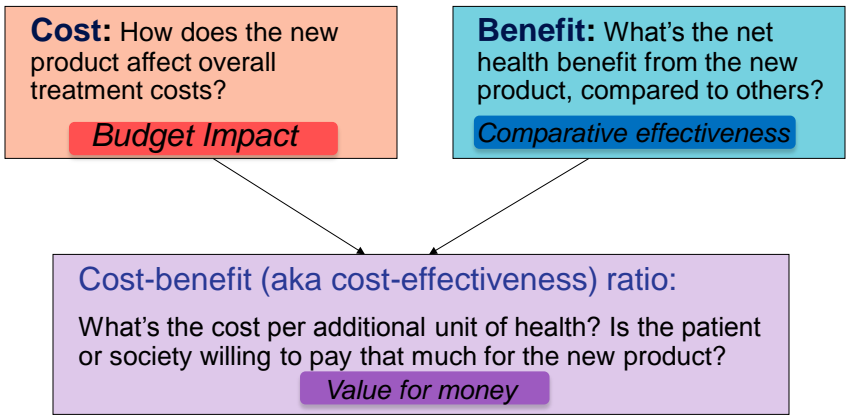
**★**  
**Negotiations-driven markets**  
(France, Italy, Spain): National pricing and reimbursement agencies with specific requirements, often lengthy negotiations process.

**★★★**  
**HTA-driven markets** (UK, Neth., Canada, Australia): Quantitative, formalistic approach driven by health economics.

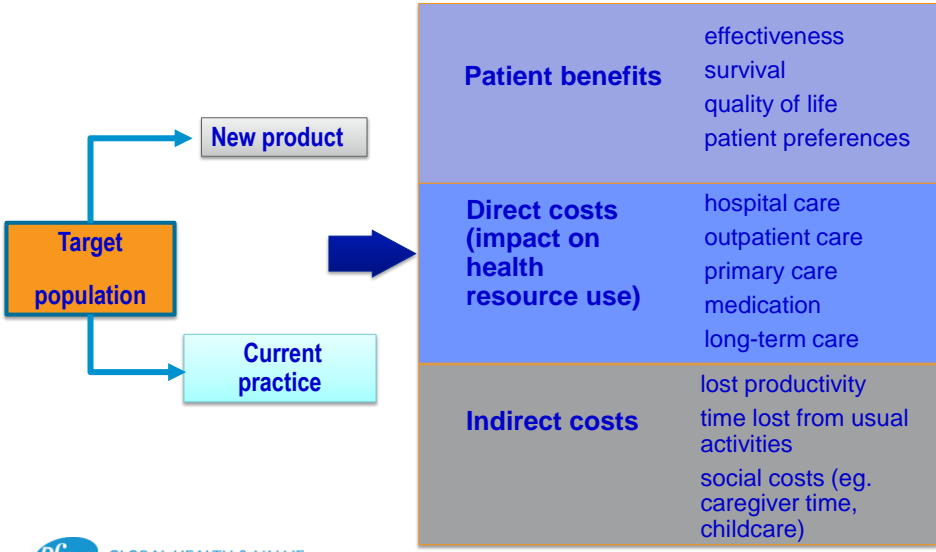
**★★**  
**Free pricing markets** (USA): Independent insurance companies and payer entities, laws of market economics are most relevant here. Pharmacoeconomic evaluation used by some payers.

**★**  
**Non-reimbursed markets**  
*(emerging markets): Still need to price products and get government approval.*

## Pharmacoeconomics and the Basic Elements of Measuring Value



## Pharmacoeconomic Evaluation Parameters



## How is Cost-effectiveness Judged?

### ○ Cost-Minimization

- Reducing overall treatment costs is always good, as long as outcomes are no worse
- Most common situation is when drugs go generic, so choosing generic drugs over branded drugs in the same class usually reduces treatment costs

### ○ Cost-effectiveness

- Within disease
  - Reasonable cost per “endpoint improvement”, e.g., cost per stroke avoided, compared to other therapies
  - Varies by disease
- Across diseases
  - Pharmacoeconomic endpoint is “quality-adjusted life-year” (QALY); can be used in any disease
  - Choose therapies with a reasonable cost per quality-adjusted life year saved
  - In the UK, “reasonable” means less than £20,000 - £30,000 per QALY
  - In the US, “reasonable” is more like \$100,000 per QALY, though it’s not specifically set by most payers and can vary by condition



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## Audience Survey Question



**Which of the following countries was the first European country to establish pharmacoeconomic guidelines?**

- Belgium
- The Netherlands
- Portugal
- Germany
- France

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# Pharmacoeconomic Guidelines Around the World

**COUNTRY-SPECIFIC PHARMACOECONOMIC GUIDELINES**

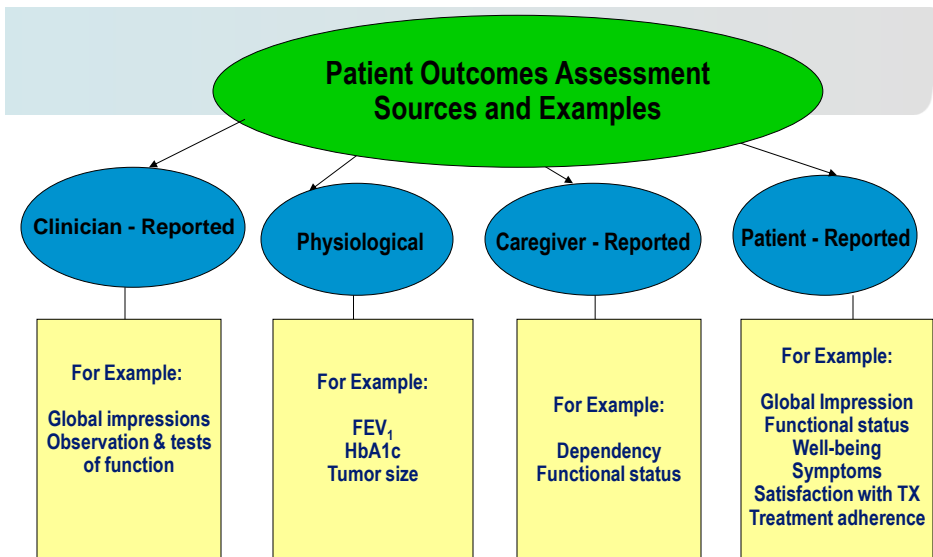
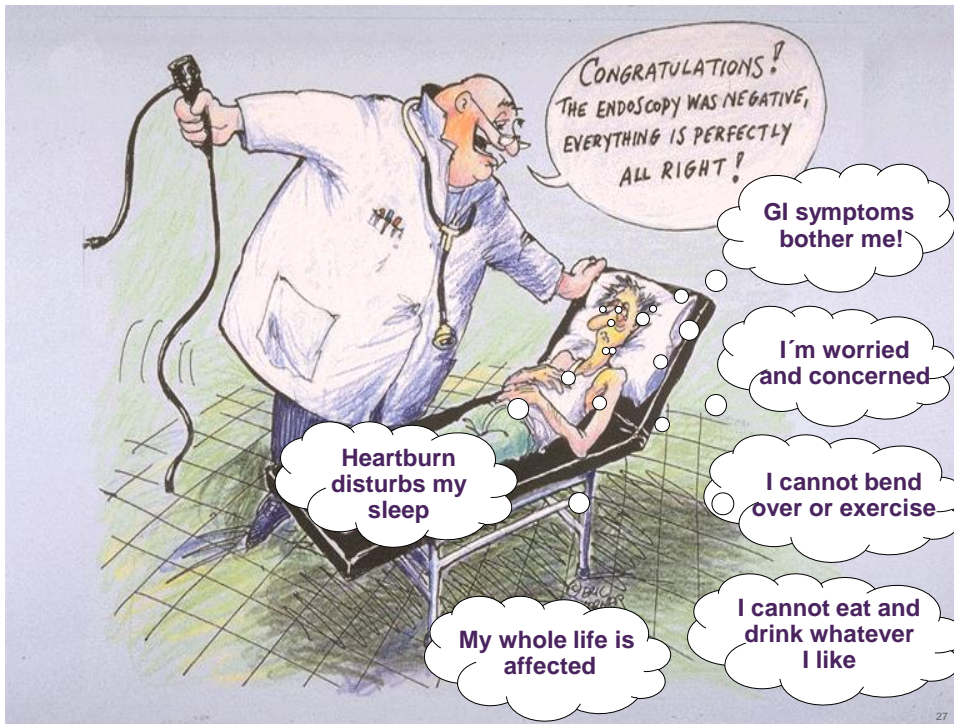
|                           | Published PE Recommendations  | PE Guidelines  | Submission Guidelines  |
|---------------------------|---|--|--|
| Africa                    | <a href="#">South Africa 2010</a>   |  |  |
| America- Centre and South |   | <a href="#">Brazil 2009</a><br><a href="#">Cuba 2003</a><br><a href="#">México 2008</a>  |  |
| America-North             | <a href="#">United States 2009</a>  | <a href="#">Canada 2006</a>  |  |
| Asia                      | <a href="#">China Mainland 2011</a>   | <a href="#">Taiwan 2006</a><br><a href="#">South Korea 2006</a>  | <a href="#">Israel 2010</a><br><a href="#">Thailand 2008</a>   |
| Europe                    | <a href="#">Austria 2006</a><br><a href="#">Denmark 1997</a><br><a href="#">Hungary 2002</a><br><a href="#">Italy 2001</a><br><a href="#">Russian Federation 2010</a><br><a href="#">Spain 2010</a> | <a href="#">Baltic (Latvia, Lithuania, Estonia) 2002</a><br><a href="#">Belgium 2008</a><br><a href="#">France 2004</a><br><a href="#">Germany 2009</a><br><a href="#">Ireland 2010</a><br><a href="#">The Netherlands 2006</a><br><a href="#">Norway 2012</a><br><a href="#">Portugal 1998</a><br><a href="#">Slovak Republic 2008</a><br><a href="#">Sweden 2003</a> | <a href="#">England &amp; Wales 2008</a><br><a href="#">Finland 2009</a><br><a href="#">Poland 2009</a><br><a href="#">Scotland 2007</a> |
| Oceania                   |   | <a href="#">New Zealand 2007</a>   | <a href="#">Australia 2008</a>   |

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## What Will You Learn?

- What “cost-effectiveness” means for drug products and how payers perceive their value
- How patient outcomes fit into pharmacoeconomics
- The role that pharmacoeconomics plays in the drug development cycle

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## Health-Related Quality of Life (HRQL)

A person's *subjective* perception of the impact of health status,

including disease and treatment,

on

physical, psychological, and social  
functioning and well-being

(Leidy, Revicki, Geneste, 1999)

## Patient-Reported Outcome Study Methods

### With what?

- Validated questionnaires
- "Generic" or disease-specific instruments

### In Clinical Trials

- As a primary or secondary endpoint
- Tested for clinically meaningful differences due to treatment
- May be included in drug labeling

### Other sources

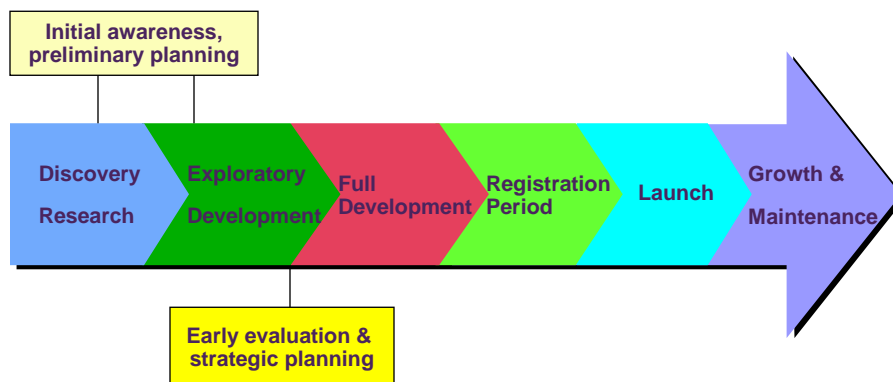
- Electronic medical record
- Disease-specific patient registry
- On-line surveys

## What Will You Learn?

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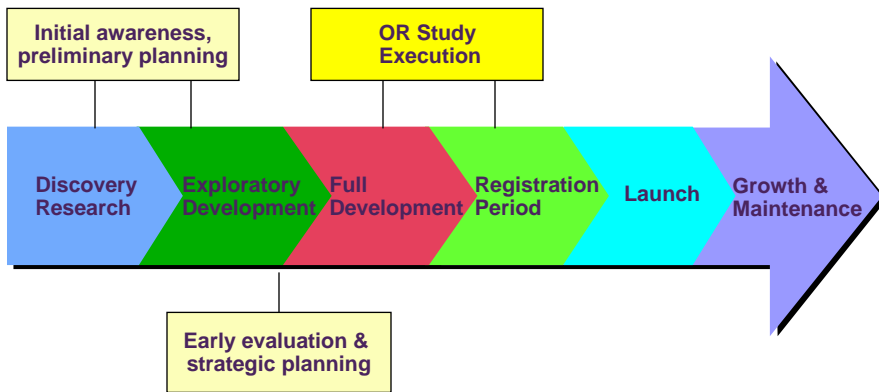
Terminology Note: “Pharmacoeconomics” is an aspect of the broader field of “Outcomes Research”; sometimes the terms are used together or interchangeably

## Outcomes Research and the Product Cycle

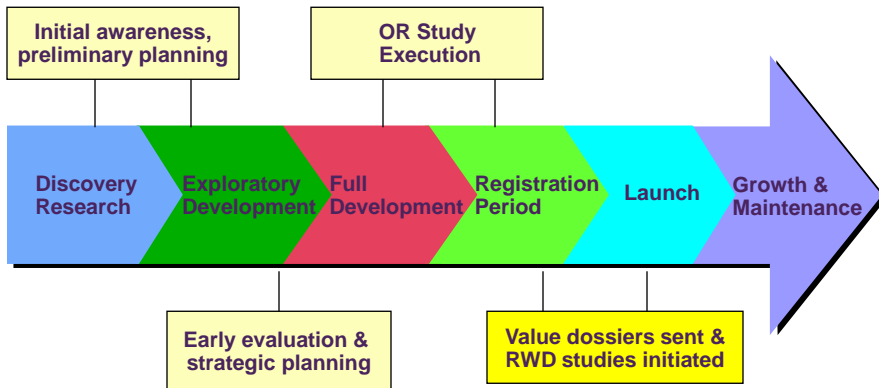




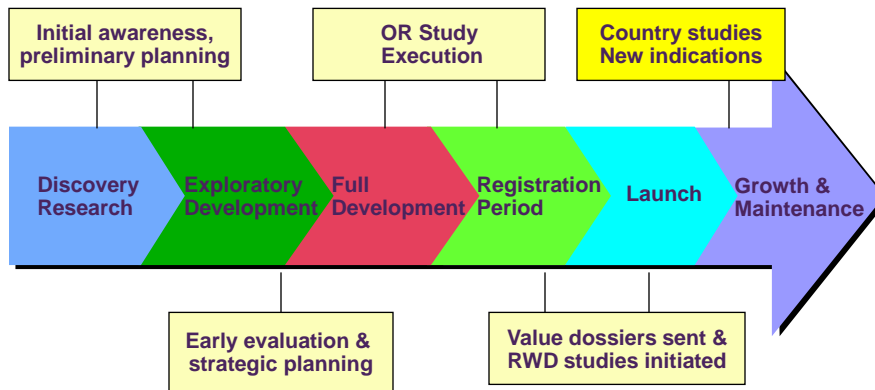
## Outcomes Research and the Product Cycle



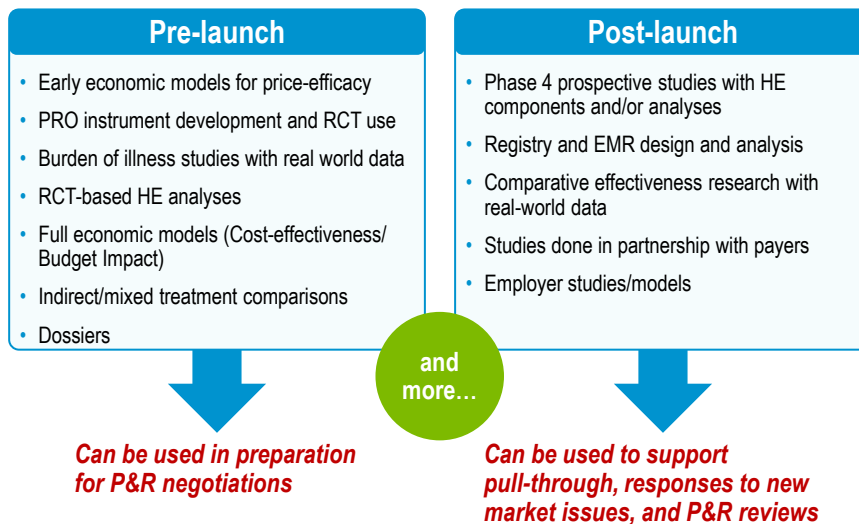
## Outcomes Research and the Product Cycle



## Outcomes Research and the Product Cycle



## HEOR Evidence-Generating Tools



## Summary

- Pharmacoeconomics measures the “value for money” brought to society by drug treatments, drawing its methods from health economics more broadly
- Patient benefits, including quality of life benefits, from treatment must be scientifically captured, both to properly assess value and to better communicate treatment effects to patients and physicians
- Payers across the world are increasingly using pharmacoeconomic results in their reimbursement decisions
- Pharmacoeconomic work is done during all parts of the drug development cycle and helps inform product development strategy



**Milbank**

**ACS Webinar**

**IP Strategies in Drug Development**

Pharmacoeconomics and IP Strategies in Drug Development

September 25, 2014

Robert Koch

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## What You Will Learn

- I. IP Considerations in New Drug Development
- II. Most Important IP Policies Affecting New Drug Development
- III. How IP Protection and Enforcement Decisions Are Made



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## I. IP Considerations in New Drug Development

- Patents
- Trademarks
- Trade Dress
- Trade Secrets
- Copyrights



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## II. Most Important IP Policies Affecting New Drug Development

- IP Landscape
  - U.S.
  - Europe
  - Asia
  - R.O.W.
- Pharmacoeconomics
- Regulation
  - U.S.
  - Europe

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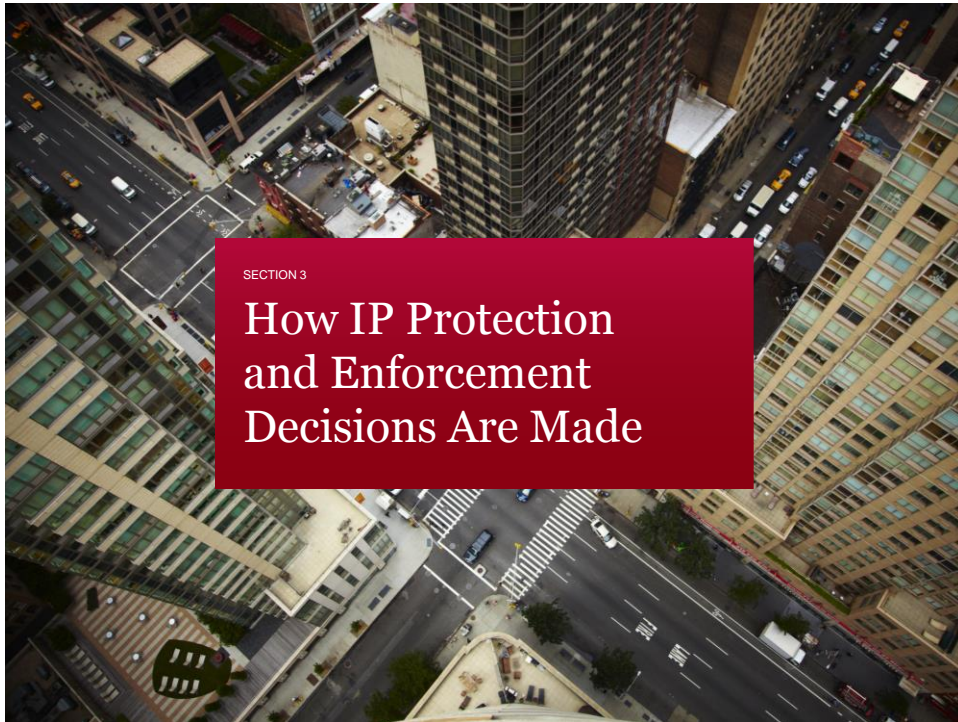
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### Audience Survey Question

**Are you familiar with patent enforcement under Hatch-Waxman?**

- No
- Heard of it
- Somewhat familiar
- Very familiar

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SECTION 3

## How IP Protection and Enforcement Decisions Are Made

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### III. How IP Protection and Enforcement Decisions Are Made

- A. Innovator
- B. Generics
- C. Biotechnology

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## A. Innovator Drug Companies

- **Sophisticated IP Departments**

- Patent
- Trademark
- Marketing & Advertising

- **Focus on Patent Consideration**

- Compounds
- Compositions
- Methods
- Structure
- Dosage Requirements
- Treatment Protocols

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## A. Innovator Drug Companies

- Portfolio Development
- Patent Timelines
  - Normal 20 year term
  - Term Extensions
  - Improvement patents

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## B. Generic Drug Companies

- Hatch-Waxman Timeline
- Sophisticated IP Management
  - Most in-house
  - Combinations with Outside Counsel

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## C. Biotechnology Companies

- Only 40 years old
- Many Startups
  - Outside Patent Counsel
  - Innovative, Creative, Risk Takers
  - Reliance on Big Pharma for Drug Development

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## Hatch-Waxman Act

- 1984 Drug Price Competition and Patent Term Restoration Act
- Amended Federal Food Drug and Cosmetic Act
- Governs generic drug product's entry into the market place
- Designed to protect the interest of the innovator drug companies while increasing the availability of generic drugs

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## NDA

- An innovator company must file a New Drug Application with the FDA to obtain approval to market its product
- NDA includes:
  - Full reports of investigation showing the drug is safe and effective
  - List of components of the drug
  - Description of methods facilities and controls used for producing the drug
  - Samples of drug and manufacturing components
  - Labeling information
  - Patent Information

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## Orange Book

Patents listed in an approved NDA are published in the FDA's *Approved Drug Products With Therapeutic Equivalence Evaluations*

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## Purple Book

Newly created list under new regulations for Biosimilars

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## ANDA

- A manufacturer seeking to market a generic version of an FDA approved drug can file an abbreviated new drug application (ANDA)
- “Safe Harbor” under Hatch-Waxman Act to conduct research to develop information for an ANDA submission

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## ANDA

Applicant relies on safety and effectiveness finding of FDA for the innovator drug if generic product is therapeutically equivalent to Orange Book listed drug

- A. Pharmaceutically equivalent
- B. Bioequivalent

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## ANDA Certifications

- Applicant must make one of following certifications:
  1. There are no patents listed for the drug
  2. The patents listed for the drug are expired
  3. The patents listed for the drug will expire on a particular future date
  4. The patents listed for the drug are invalid or will not be infringed by the generic drug

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## Patent Infringement Litigation

### For certification of invalidity or non-infringement

- ANDA applicant gives notice to NDA holder within 20 days
- Statutory act of infringement under Hatch-Waxman

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## Patent Infringement Litigation

- Litigation to be filed by NDA holder within 45 days of Notice Letter
- Results:
  - a) 30 month stay of FDA's approval of ANDA
  - b) 180 day period of exclusivity
    - i.e., FDA cannot approve any subsequently filed ANDA's
    - period begins on date ANDA files begins to market the generic product

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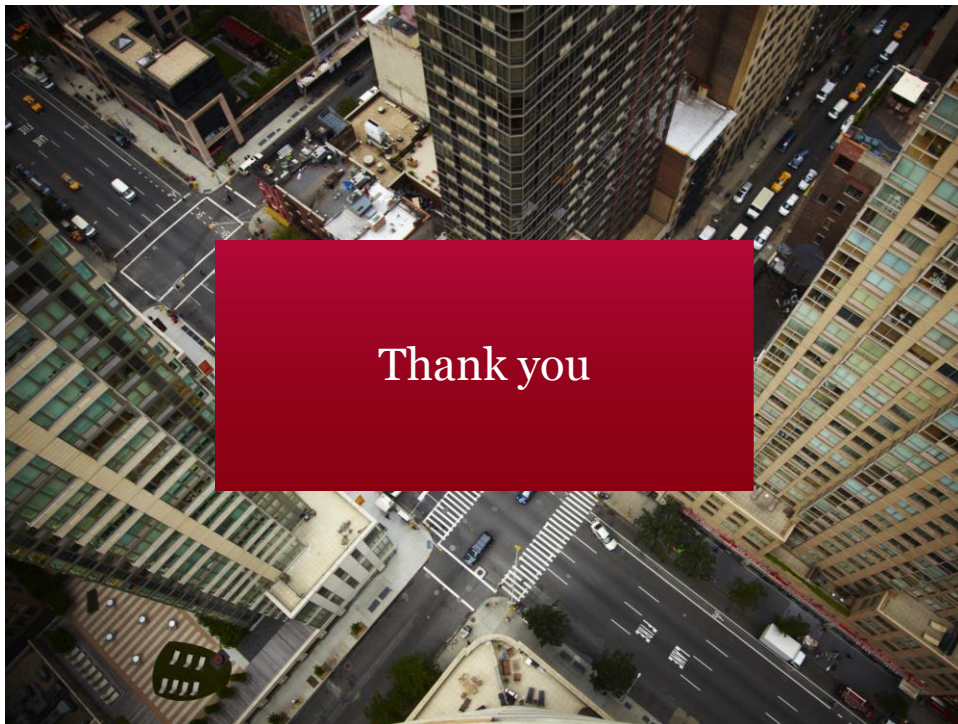
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## Settlements

1. Highly Controversial in recent years
2. Must be reported to Federal Trade Commission and Department of Justice
3. Pay for Delay – Antitrust Challenges

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**Dr. Joseph Fortunak**  
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**“The Chemistry of Death”**

Featuring Lucas Zarwell,  
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**“From Molecules to Medicine:  
How Structure Helps Cure Disease”**

Co-produced with the American Crystallographic Association

Featuring Dr. Greg A. Petsko, Weill Cornell Medical College  
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Thursday, October 9, 2014

### “From Molecules to Medicine: How Structure Helps Cure Disease”

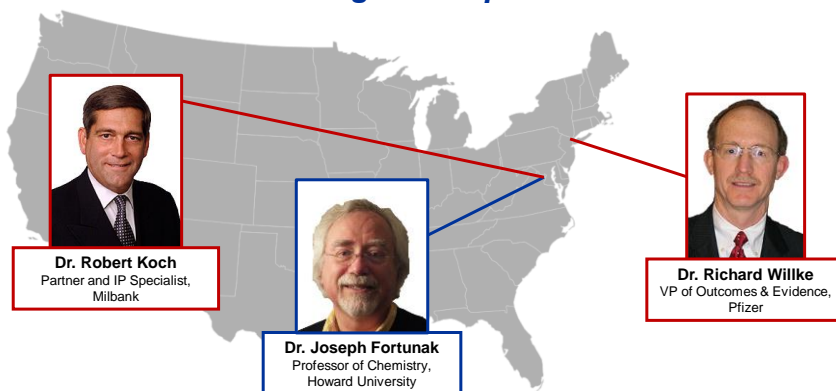
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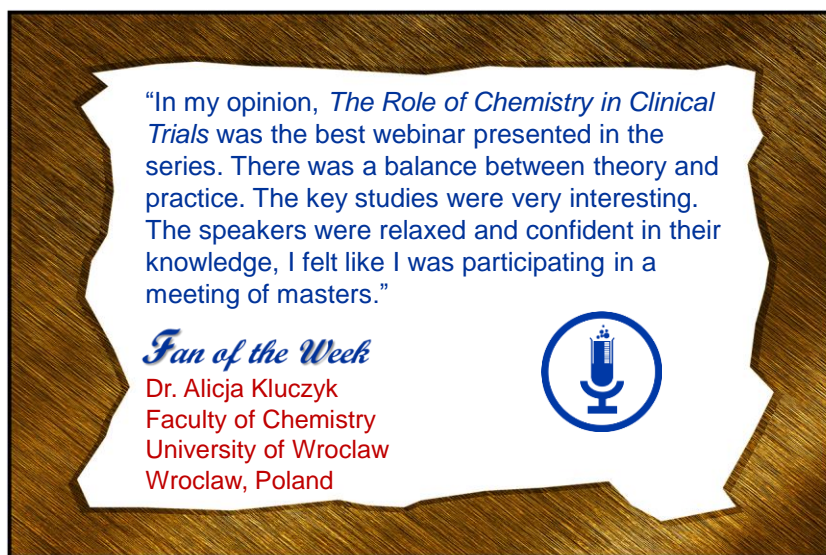


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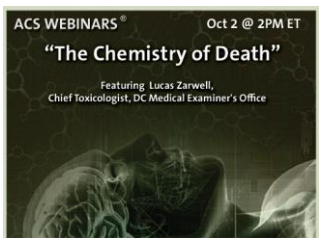


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