

**Turning  
Challenges Into  
Green  
Opportunities**



**Pharma and Suppliers:  
Collaborating on Green Chemistry.  
Launch of PMI tool**

**ACS Green Chemistry Institute<sup>®</sup>  
Pharmaceutical Roundtable**

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# **Pharma and Suppliers: Collaborating on Green Chemistry. Launch of PMI tool**

- **Presentation Agenda**
  - What is green chemistry and why is it important?
  - What is the Pharmaceutical Roundtable?
  - Introduce Process Mass Intensity as a Measure of Process Efficiency
  - Introduce PMI calculator tool
- **Desired Outcome: Use of a single tool for calculating PMI across the industry, including suppliers**



## E A R T H R I S E

Suddenly, from behind the rim of the moon, in long, slow-motion moments of immense majesty, there emerges a sparkling blue and white jewel, a light, delicate sky-blue sphere laced with slowly swirling veils of white, rising gradually like a small pearl in a thick sea of black mystery. It takes more than a moment to fully realize this is Earth . . . home.

- Astronaut Edgar Mitchell, Apollo 14

*Green chemistry is not just a catchphrase. It is an indispensable principle of chemical research that will sustain our civilized society in the twenty-first century and further into the future.*

R. Noyori

*Nature Chemistry*, **2009**, 1, 5-6.

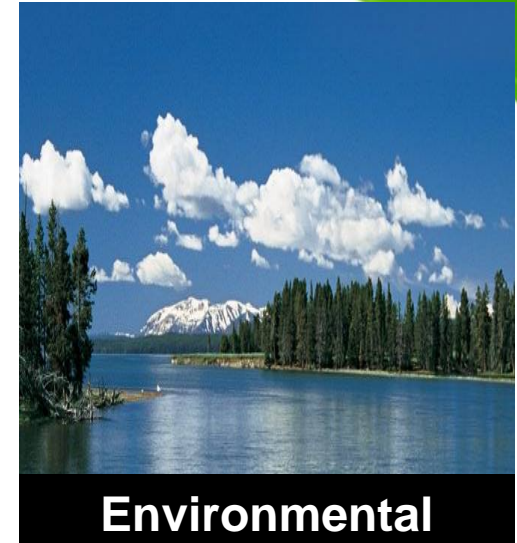
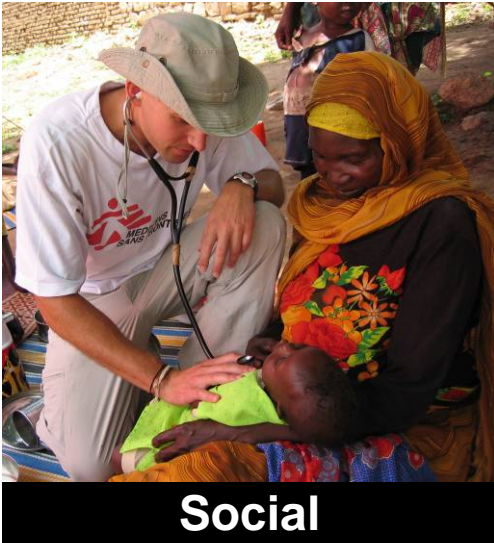
**Sustainability:** Meeting the needs of today without compromising the ability of future generations to meet their needs.

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Brundtland Commission report,  
*Our Common Future*, 1987



# What is a Sustainable Future?



*The pharmaceutical industry will be expected to meet the needs of patients around the world at a cost they can afford while minimizing our environmental footprint.*

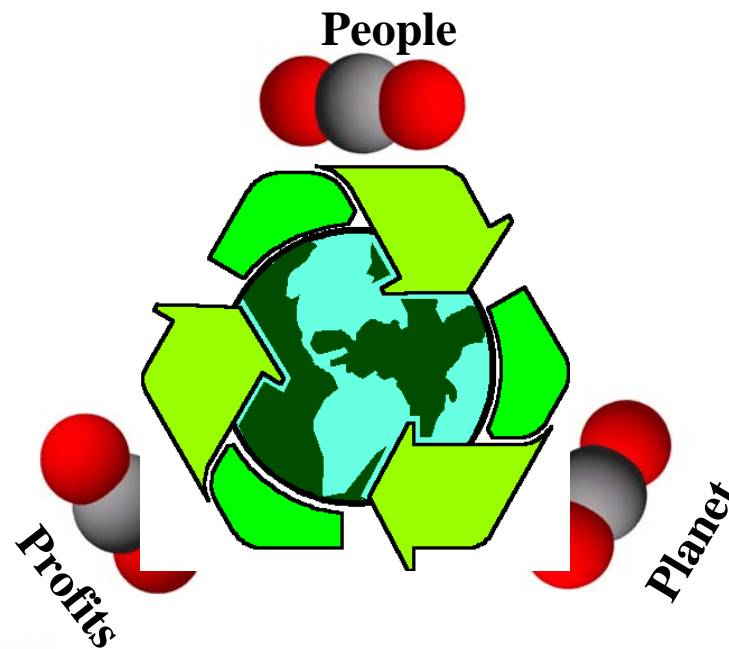
**Balance Social, Environmental & Economic Needs  
Globally and Across Generations**

# Triple Bottom Line

"Business is the only mechanism on the planet today powerful enough to produce the changes necessary to reverse global environmental and social degradation."

- Paul Hawken

The triple bottom line captures an expanded spectrum of values and criteria for measuring organizational success - economic, environmental and social.



# What is Green Chemistry?



The **highest efficiency** potential that exists for each chemical process.

Green Chemistry is a **privileged opportunity for innovation** and represents an emerging new frontier of exploration.

The achievement of superior synthetic efficiency will ultimately deliver a **competitive advantage**.

J. Tucker, *Org. Proc. Res. Dev.* **2006**, 10, 315-319

**Green Chemistry provides a platform to align Corporate environmental, social, and economic goals.**

# Environmental and Economic Sustainability through Green Chemistry

|                             | Environmentally Thinking   | Economically Thinking                                 |
|-----------------------------|--|---|
| <b>Atom Economy</b>         | Minimal by-product formation<br><i>reduced environmental burden</i>                                      | More from less – incorporate total value of materials |
| <b>Solvent Reduction</b>    | Less solvent waste<br><i>reduced environmental burden</i>  | Less spend on solvent                                 |
| <b>Reagent Optimization</b> | Catalytic, low stoichiometry, recyclable reagents minimize usage,<br><i>reduced environmental burden</i> | Increased productivity                                |
| <b>Convergency</b>          | <i>Reduced environmental burden</i> due to increased process efficiency                                  | Higher efficiency                                     |
| <b>Energy Reduction</b>     | <i>Reduced environmental burden</i> from power generation, transport, and use                            | Reduced energy costs                                  |
| <b>In-situ Analysis</b>     | Reduced possibility for exposure or release to the environment   | Increased throughput                                  |
| <b>Safety</b>               | Non-hazardous materials reduce risk of exposure, release, explosions and fires                           | <i>Worker safety</i> and reduced down time            |

**"In every case I know, the green option is the low cost option"**

- David Constable, 2008

John Tucker, *Org. Proc. Res. Dev.*, 2006, 10, 315

# ACS GCI Pharmaceutical Roundtable





# **ACS GCI Pharmaceutical Roundtable**

**To catalyze the implementation of green chemistry and engineering in the pharmaceutical industry globally.**

# ACS GCI Pharmaceutical Roundtable: Membership January 2011

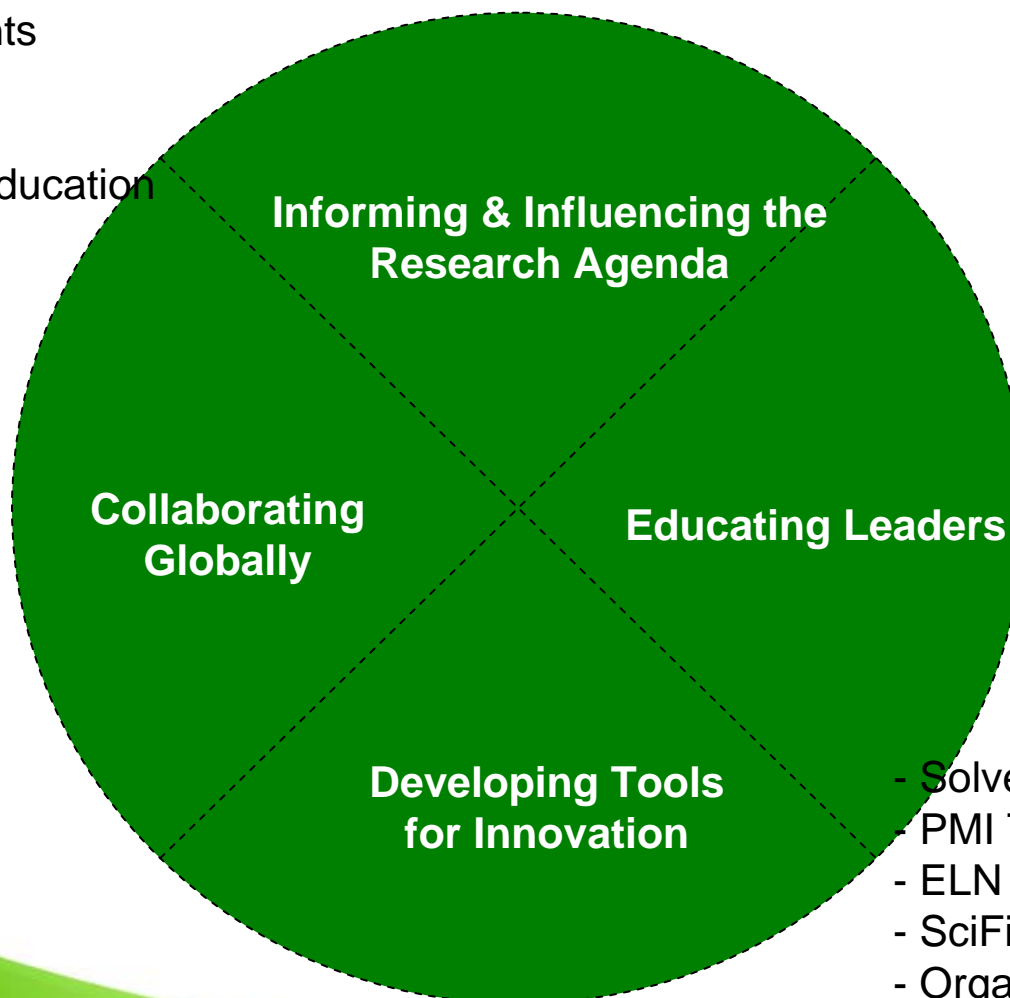


No endorsement or approval by the ACS GCI Pharmaceutical Roundtable has been received or is in any way implied.

# Strategic Priorities of ACS GCI Pharmaceutical Roundtable

- ~\$1 million in Grants
- GOALI Grant
- NIH collaboration
- Support Green Education

- Global membership
- Meetings in EU and US



## Publications

- Green Chem Articles of Interest
- Aspirational Reactions
- Key Engineering Challenges

- Solvent Selection Guide
- PMI Tool
- ELN Green Tools
- SciFinder
- Organometallics in greener solvents

# The Challenge

- Decreasing the amount of material used to make a drug is one of the major green chemistry challenges for the pharmaceutical industry
- ACS GCI Pharmaceutical Roundtable members have developed a common process mass intensity metric that allows data from each company to be compared on a **transparent** and **equitable** basis

# Process Mass Intensity Metric

$$\text{Process mass intensity} = \frac{\text{quantity of raw materials input (kg)}}{\text{quantity of bulk API out (kg)}}$$

Where:

**Process** is all steps of a synthetic path from **commonly available materials** to the final bulk active pharmaceutical ingredient (“API”)

**Raw Materials** are all materials including water that are used directly in the process of synthesizing, isolating, and purifying the API final form

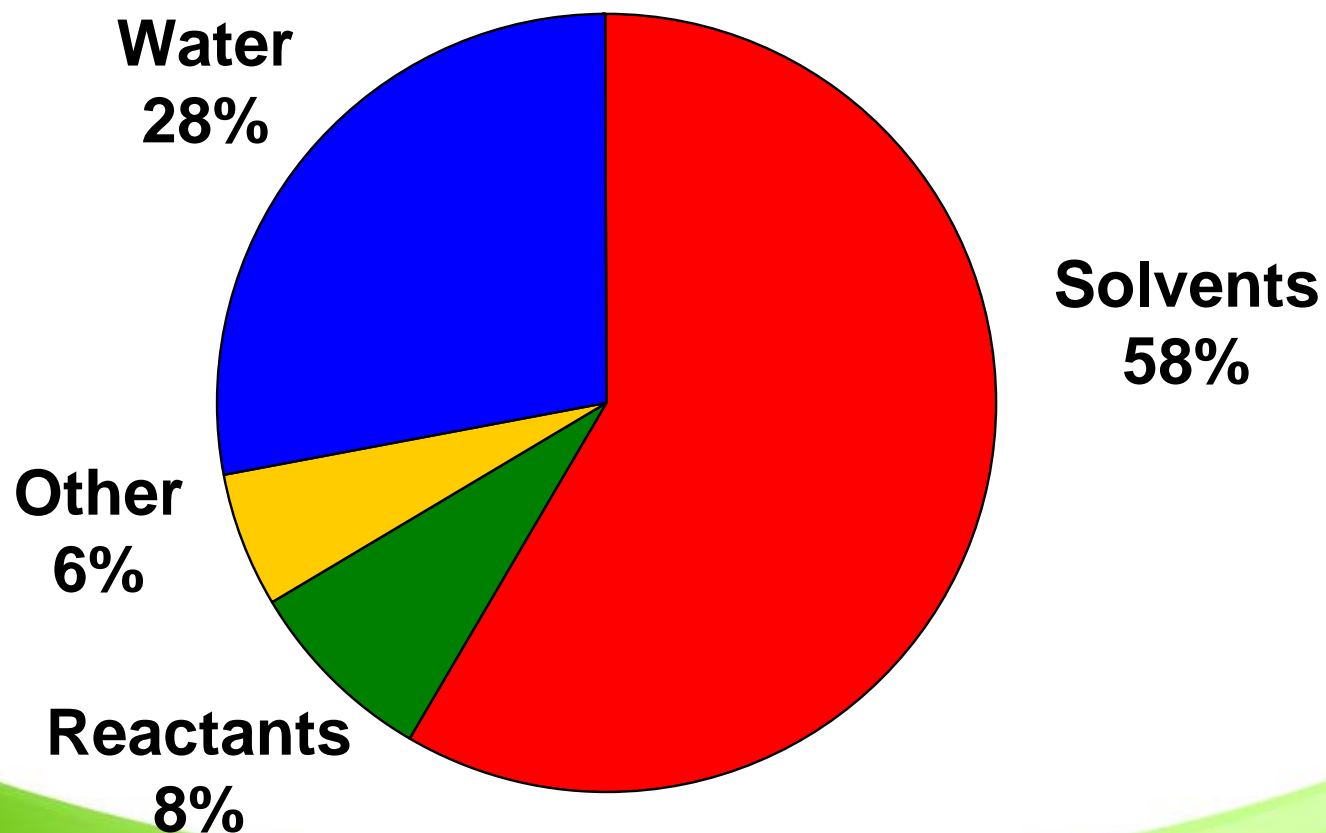
**Bulk API out** is the final form of the active ingredient that was produced in the synthesis, dried to the expected specification

# Why measure PMI?

- Drive change towards more sustainable/green manufacturing processes
  - Track environmental manufacturing footprint
  - Measurement of process efficiency
- Quantify improvements throughout process development life-cycle
- To be more transparent; basis for objective comparison
  - Increasing expectations from internal and external audiences to describe progress, demonstrate improvement
- Benchmark
  - Allows a simple comparison to the on-going green efforts throughout the industry in the pursuit of mass efficient pharmaceutical processes.
- Insight in sustainability of overall manufacturing process, **from bulk chemicals to API**, is required.

# Composition of PMI— Pharma Benchmarking

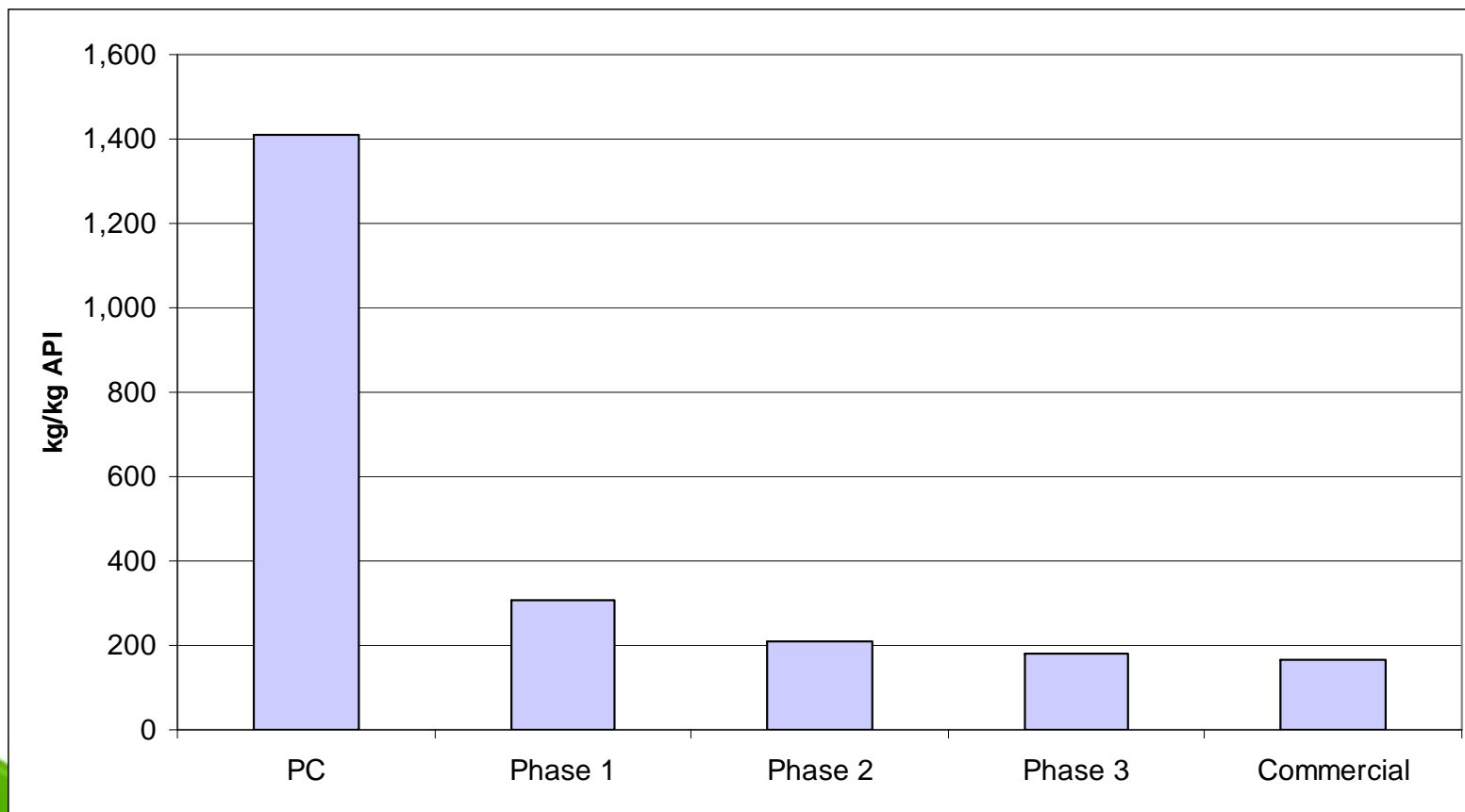
2008 Data



Disclaimer: The ACS GCI Pharmaceutical Roundtable or the American Chemical Society does not guarantee the accuracy of the calculations and accepts no responsibility for any consequence of use.

# PMI by Development Phase

## Median Values - 2008



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# The Next Logical Step...

## Involve Suppliers

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- Measure PMI for all steps from commodity raw materials
- Use one tool for consistency across the industry

# PMI Calculator Tool

| Step Name/Number                    | 1     |                      |
|-------------------------------------|-------|----------------------|
|                                     | Value | Units                |
| Physical Batch Size                 |       |                      |
| Assay Purity                        |       |                      |
| Assay Batch Size                    |       |                      |
| Yield                               |       |                      |
| Assay Kg product                    |       |                      |
| Product Purity                      |       |                      |
| <b>Raw Materials</b>                |       | Physical Charge (kg) |
| Substrates                          |       |                      |
| Reagents                            |       |                      |
| Solvents                            |       |                      |
| Aqueous                             |       |                      |
| <b>PROCESS STEP METRICS</b>         |       |                      |
| Mass Substrate (kg)                 |       | 0                    |
| Mass Reagents (kg)                  |       | 0                    |
| Mass Solvents (kg)                  |       | 0                    |
| Mass Aqueous (kg)                   |       |                      |
| <b>Step PMI</b>                     |       | <b>#DIV/0!</b>       |
| <b>Step PMI Excluding H2O</b>       |       | <b>#DIV/0!</b>       |
| <b>Cumulative PMI</b>               |       | <b>#DIV/0!</b>       |
| <b>Cumulative PMI Excluding H2O</b> |       | <b>#DIV/0!</b>       |

## PMI Calculator Tool

- Spreadsheet with embedded calculations
- Only need to fill in amounts of reagents, solvents, and aq.
- Spreadsheet calculates step and overall PMI for linear sequences
- Calculates overall PMI as well as separate PMI for solvents, water, and reagents

Located on ACS GCI Pharmaceutical Roundtable website:  
[www.acs.org/gcipharmaroundtable](http://www.acs.org/gcipharmaroundtable)

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# Example

## Isentress (raltegravir) 9 step process

|   |            |
|---|------------|
| <b>Cumulative PMI</b>                                   | <b>114</b> |
| <b>Cumulative PMI Substrate, Reagents,<br/>Solvents</b> | <b>78</b>  |
| <b>Cumulative PMI Substrates and Reagents</b>           | <b>9</b>   |
| <b>Cumulative PMI Solvents</b>                          | <b>69</b>  |
| <b>Cumulative PMI Water</b>                             | <b>36</b>  |

For a copy of the PMI calculator tool, see the excel file available at [www.acs.org/gcipharmaroundtable](http://www.acs.org/gcipharmaroundtable).

# Going Forward

- Encouraging suppliers to calculate and provide PMI data
  - For all APIs and API intermediates
  - At all stages of development
  - Include breakdown of solvent, reagents, and water PMI

Find the PMI Calculator Tool at [www.acs.org/gcipharmaroundtable](http://www.acs.org/gcipharmaroundtable)

Questions/comments: [gcipr@acs.org](mailto:gcipr@acs.org)

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**Any comments, suggestions or questions are greatly appreciated.**

**Thank you!**

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