

# Lessons learned through measuring green chemistry performance – The pharmaceutical experience

---

**Richard K Henderson<sup>a</sup>, John Kindervater<sup>b</sup>, Julie B Manley<sup>c</sup>**

*<sup>a</sup>GlaxoSmithKline, Park Road, Ware, Herts, SG12 0DP, UK;*

*<sup>b</sup>Eli Lilly and Company, Indianapolis, IN, 46285 USA;*

*<sup>c</sup>ACS Green Chemistry Institute, 1155 Sixteenth St., NW,  
Washington, DC 20036, USA.*



Email [gcipr@acs.org](mailto:gcipr@acs.org) or

[http://chemistry.org/greenchemistryinstitute/pharma\\_roundtable.html](http://chemistry.org/greenchemistryinstitute/pharma_roundtable.html)



## ACS Green Chemistry Institute Pharmaceutical Roundtable



Current Membership as of June 1, 2007

*Lilly*

**gsk** GlaxoSmithKline

**Pfizer**

**sp** Schering-Plough

 **MERCK**

AstraZeneca   
life inspiring ideas

*Johnson & Johnson*

Membership is open to all pharmaceutical research, development, and manufacturing companies. The Roundtable will be strongest when all global pharmaceutical corporations are members.

Email [gcipr@acs.org](mailto:gcipr@acs.org) or

[http://chemistry.org/greenchemistryinstitute/pharma\\_roundtable.html](http://chemistry.org/greenchemistryinstitute/pharma_roundtable.html)

2



## ACS Green Chemistry Institute Pharmaceutical Roundtable

---



- **Mission:**  
To catalyze the implementation of green chemistry and engineering in the pharmaceutical industry globally.
  
- **Strategic Priorities**
  - Informing and Influencing the Research Agenda
  - Tools for Innovation
  - Education Resource
  - Global Collaboration



## The Challenge



- Decreasing the amount of material used to make a drug is one of the major green chemistry challenges for the pharmaceutical industry
- ACS GCI Pharmaceutical Roundtable members have developed a **common process mass intensity metric** that allows data from each company to be compared on a transparent and equitable basis



## Process Mass Intensity Metric



- Why have a common green chemistry metric definition?
  - Enable benchmarking
  - To be more transparent; basis for objective comparison
  - Define what's possible; drive change
  - Increasing expectations from internal and external audiences to describe progress, demonstrate improvement
  - Proactively establish metric



## Process Mass Intensity Metric



$$\text{Process mass intensity} = \frac{\text{quantity of raw materials input (kg)}}{\text{quantity of bulk API out (kg)}}$$

Where:

**Process** is all steps of a synthetic path from commonly available materials to the final bulk active pharmaceutical

**Raw Materials** are all materials including water that are used directly in the process of synthesizing, isolating, and purifying the API salt

**Bulk API out** is the final salt form of the active ingredient that was produced in the synthesis, dried to the expected specification

6

It is not the perfect metric; however,

- it is simple and easy to understand
- agreed by all members
- they will all work to it
- pretty good surrogate for measuring greenness

API is active pharmaceutical ingredient:

It is the final dried form of the active pharmaceutical ingredient.

Some products are salts or free base or free acid.

Commonly available starting material:

Example/Clarifications:

- A material that is not made specifically for this process
- Procurement can purchase this material without transfer of intellectual property.
- Commonly commercially available materials



## Process Mass Intensity Metric



- Data from all 7 member companies has been collected as part of a benchmarking exercise
  
- Process mass intensities collected for compounds in the *development pipelines* at each company
  - Still time to influence the manufacturing of the next generation of drugs
  
- The result is a representative snapshot

7

Data compiled here for small molecule pharmaceuticals (rather than biopharma fermentation type processes).



## Process Mass Intensity Metric (PMI) in Context



Industry	E-factor	Annual Production tonnage
Oil Refining	ca. 0.1	$10^6 - 10^8$
Bulk Chemicals	<1 to 5	$10^4 - 10^6$
Fine Chemicals	5 to >50	$10^2 - 10^4$
Pharmaceuticals	25 to >100	$10 - 10^3$

R. A. Sheldon, *Chem. Ind.*, **1997**, 12 – 15.

E-Factor = Total mass of materials required to produce 1kg product (mass intensity) – 1.





## Process Mass Intensity Metric (PMI) in Context



Industry	E-factor	Annual Production tonnes	Total Waste tpa	No of transformations	Years of development
Oil Refining	ca. 0.1	$10^6 - 10^8$	10 million	Separations	100+
Bulk Chemicals	<1 to 5	$10^4 - 10^6$	5 million	1-2	10 – 50
Fine Chemicals	5 to >50	$10^2 - 10^4$	0.5 million	3-4	4 - 7
<b>Pharmaceuticals</b>	<b>25 to &gt;100</b>	<b><math>10 - 10^3</math></b>	<b>0.1 million</b>	<b>6+</b>	<b>3 - 5</b>

9

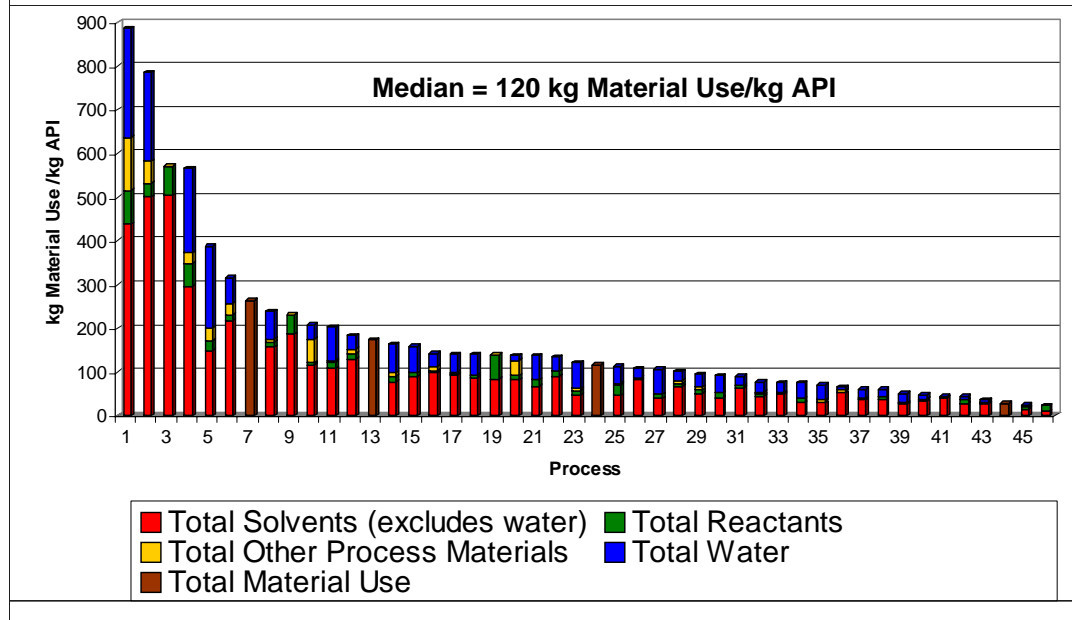
Total Waste tpa = Highest E-Factor x Largest Annual Production Volume

The last two columns were estimated for illustrative and discussion purposes only. These were not taken from a peer-reviewed publication.

Years of development is meant to illustrate the amount of time a process has been able to be optimized.



## Process Mass Intensity



Maximum = 887 kg Material Use/kg API

Minimum = 23 kg Material Use/kg API

Median = 120 kg Material Use/kg API

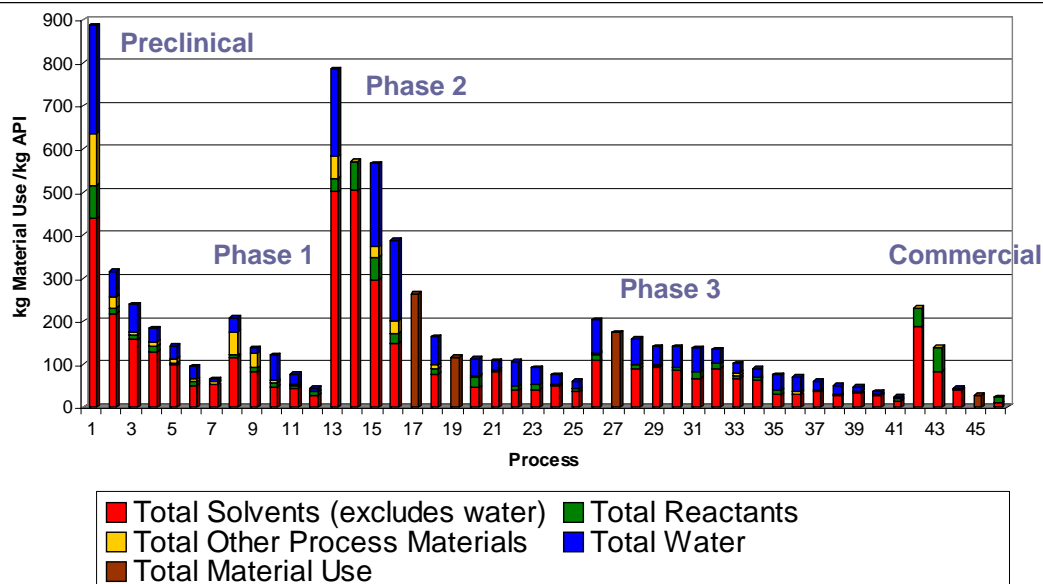
Complexity data (# of steps/isolations) was not requested initially from the member companies. This is something we hope to include in the future.

For example, the process with the highest PMI illustrated is a complex 8+ step process.

The processes with the 4 highest PMI values are from 3 separate companies.



## Process Mass Intensity



Maximum = 887 kg Material Use/kg API

Minimum = 23 kg Material Use/kg API

Median = 120 kg Material Use/kg API

Preclinical Median = 185 kg Material Use/kg API

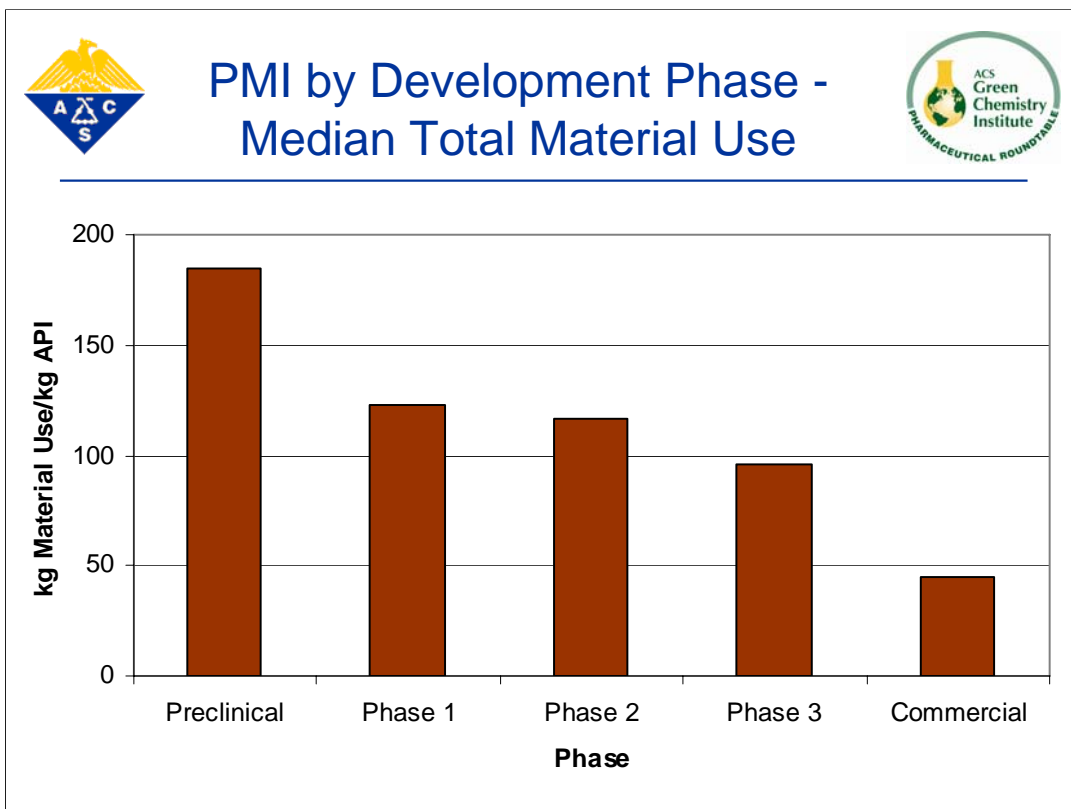
Phase 1 Median = 123 kg Material Use/kg API

Phase 2 Median = 117 kg Material Use/kg API

Phase 3 Median = 96 kg Material Use/kg API

Commercial Median = 45 kg Material Use/kg API

Acknowledge that Phase 1 data is a limited data set. All companies submitted a data set with no requirement for data from all phases.



Processes included in each phase:

Preclinical: 7

Phase 1: 5

Phase 2: 13

Phase 3: 16

Commercial: 5

Calculated median of the total material use (kg Material Use/ kg API) for each phase

Preclinical Median = 185 kg Material Use/kg API

Phase 1 Median = 123 kg Material Use/kg API

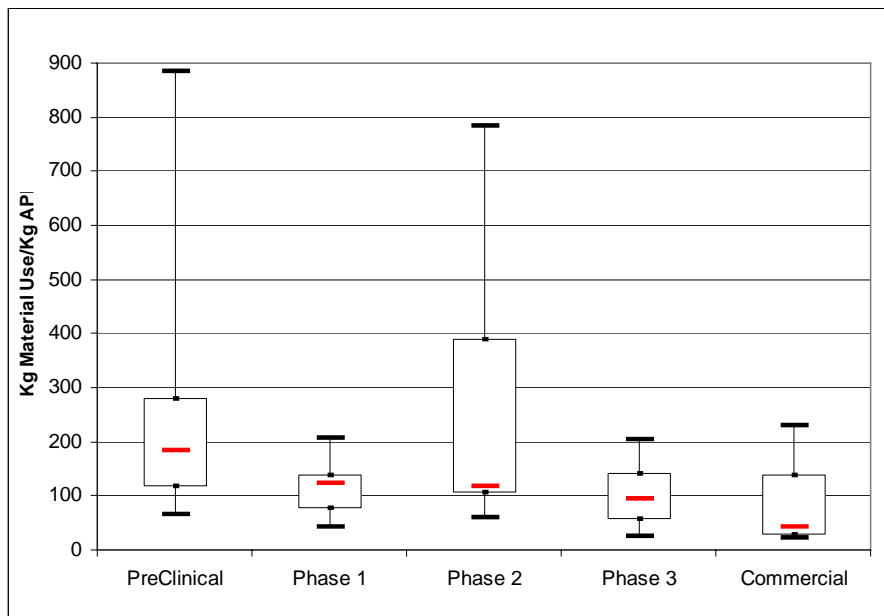
Phase 2 Median = 117 kg Material Use/kg API

Phase 3 Median = 96 kg Material Use/kg API

Commercial Median = 45 kg Material Use/kg API



## PMI by Development Phase



13

Processes included in each phase:

Preclinical: 7

Phase 1: 5

Phase 2: 13

Phase 3: 16

Commercial: 5

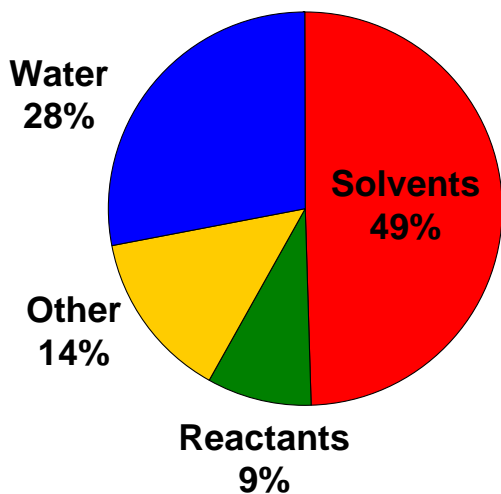
Red line = median

Box = 2<sup>nd</sup> and 3<sup>rd</sup> quartile

Whiskers are the 1<sup>st</sup> and fourth quartiles (the total range)



## Composition of PMI



- Solvent and water contribute ~80% of the process mass intensity.
- Emphasizes need for research to reduce the use & hazard of the solvent.

14

Contributing factors:

Stringent quality requirements

Stringent cleaning requirements

Lab scale technology is simpler and perhaps less efficient than manufacturing scale.

Total component contribution of the total PMI expressed in percent





## Conclusions



- Successful benchmarking exercise
- Data submitted from 7 companies useful for internal and external purposes
- The results of process development efforts can be seen in the PMI improvements
- Solvents and water are the largest contributions to mass intensity

16

Individual companies use their own metrics. PMI is used for comparison across the companies.





## Next Steps



- *Repeat* the benchmarking exercise periodically
- *Continually improve* the data set
  - Working towards improving consistency of data
  - Encouraging member companies to submit more data
- *Track improvements* in process mass intensity across the industry
- Use the *PMI data* to drive the industry to be greener
- *Work collaboratively* to set research challenges and to develop tools for continuous improvement

17

Consistency of data will improve through inclusion of data back to commercially available starting materials, outsourced early steps, fuller data set from all phases, etc.



For additional information:

---



- Email [gcipr@acs.org](mailto:gcipr@acs.org)
- Call 202-872-6102
- Website:  
[http://chemistry.org/greenchemistryinstitute/pharma\\_roundtable.html](http://chemistry.org/greenchemistryinstitute/pharma_roundtable.html)